



Goals and Objectives 2024-2027 Warren/Washington County Office of Community Services

Carrie Wright, Program Analyst
(wrightc@warrencountyny.gov)

Goal 1

Goal 1: Title Strengthen Opportunities to Prevent Mental Health and Substance Use Disorders

Goal 1: Target Completion Date Jun 30, 2027

Goal 1: Description According to the local community health assessment data conducted by Adirondack Rural Health Network adults in our two counties have higher than average binge drinking as well as a higher rate of suicide than benchmarks in the NYS DOH Prevention Agenda. Additionally, in a local community survey that was conducted, out of the 3 biggest "health problems" in the community, 2nd and 3rd problems identified by the community were mental health problems and substance use/abuse. The top 2 suggested areas for improvement and how to address those areas of concern were increased access to mental health resources and access to substance use treatment and recovery.

Goal 1: OASAS? Yes Goal 1: OMH? Yes Goal 1: OPWDD? Yes

Goal 1: Need Addressed 1 Prevention

Goal 1: Need Addressed 2 Cross System Services

Goal 1: Need Addressed 3 Adverse Childhood Experiences

Goal 1, Objective 1: Title Reduce the percentage of adults that report a depressive disorder

Goal 1, Objective 1, Target Completion Date Jun 30, 2025

Goal 1, Objective 1, Description Reduce depressive disorder from 18 percent to 15 percent.

Goal 1, Objective 2: Title Reduce the percentage of adults that report poor mental health

Goal 1, Objective 2, Target Completion Date Jun 30, 2025

Goal 1, Objective 2, Description Reduce from 8% to 5%

Goal 1, Objective 3: Title Reduce and prevent substance use deaths and overdoses

Goal 1, Objective 3, Target Completion Date Jun 30, 2025

Goal 1, Objective 3, Description We have a higher mortality rate compared to upstate NY and also a higher rate of admission for OASAS substance use disorder treatment programs.

Goal 1, Objective 4: Title Reduce self-inflicted hospitalizations and suicide

Goal 1, Objective 4, Target Completion Date Jun 30, 2025

Goal 1, Objective 4, Description Decrease rate of suicide from 11 to 7 per 100,000 and decrease rate of self-inflicted hospitalizations from 9 to 6 per 10,000

Goal 1, Objective 5: Title Advance community and provider education and awareness through AXIS and our CSB subcommittees and other various cross-systems committees to plan and coordinate services

Goal 1, Objective 5, Target Completion Date Jun 30, 2025

Goal 1, Objective 5, Description Utilize these meetings to introduce new programs and services in the community that can address the substance use and mental health needs of the community.

Goal 2

Goal 2: Title Increase access to flexible behavioral health and substance use services

Goal 2: Target Completion Date Jun 30, 2027

Goal 2: Description Warren and Washington counties have a higher rate of alcohol related motor vehicle injuries and deaths as well as a higher percentage of binge drinking and opioid mortality rate that is higher than Upstate NY. Additionally, the adults in Warren and Washington Counties have a higher rate of depressive disorder as well as a higher rate of age-adjusted suicides and self-inflicted hospitalizations.

Goal 2: OASAS? Yes Goal 2: OMH? Yes Goal 2: OPWDD? Yes

Goal 2: Need Addressed 1 Cross System Services

Goal 2: Need Addressed 2 Outpatient treatment

Goal 2: Need Addressed 3 Crisis Services

Goal 2, Objective 1: Title Reduce the rate of suicide and self-harm in our two county region as well as offer supports to families who have experienced this loss

Goal 2, Objective 1, Target Completion Date Jun 30, 2025

Goal 2, Objective 1, Description

Goal 2, Objective 2: Title Continued coordination of crisis services and expansion of the mobile crisis services to a 24 hr/ 7 days a week model

Goal 2, Objective 2, Target Completion Date Jun 30, 2025

Goal 2, Objective 2, Description

Goal 2, Objective 3: Title Expand mobile crisis services to 24 hour/7 day a week model

Goal 2, Objective 3, Target Completion Date Jun 30, 2025

Goal 2, Objective 3, Description

Goal 2, Objective 4: Title Explore 911 diversion of non-emergency mental health related calls to Mobile Crisis

Goal 2, Objective 4, Target Completion Date Jun 30, 2025

Goal 2, Objective 4, Description

Goal 2, Objective 5: Title Develop school-based mental health services in at least one new school district/site

Goal 2, Objective 5, Target Completion Date Jun 30, 2024

Goal 2, Objective 5, Description

Goal 2, Objective 6: Title Expand the use of peer outreach services in both mental health and substance use program models

Goal 2, Objective 6, Target Completion Date Jun 30, 2025

Goal 2, Objective 6, Description

Goal 2, Objective 7: Title Complete two additional CIT trainings and help improve re-integration into the community for justice-involved individuals

Goal 2, Objective 7, Target Completion Date Jun 30, 2025

Goal 2, Objective 7, Description

Goal 2, Objective 8: Title Implement open-access model in outpatient mental health and substance use clinic treatment settings

Goal 2, Objective 8, Target Completion Date Jun 30, 2025

Goal 2, Objective 8, Description

Goal 3

Goal 3: Title Explore workforce shortage solutions

Goal 3: Target Completion Date Jun 30, 2027

Goal 3: Description Documented workforce challenges contribute to barriers in access to care and nearly half of the US population – 47% or 158 million people – living in a mental health workforce shortage area
<https://www.kff.org/medicaid/issue-brief/a-look-at-strategies-to-address-behavioral-health-workforce-shortages-findings-from-a-survey-of-state-medicare-programs/>

We are a mental health HPSA designated area.

<https://data.hrsa.gov/tools/shortage-area/hpsa-find>

Goal 3: OASAS? Yes Goal 3: OMH? Yes Goal 3: OPWDD? Yes

Goal 3: Need Addressed 1 Outpatient treatment

Goal 3: Need Addressed 2 Workforce

Goal 3: Need Addressed 3 Crisis Services

Goal 3, Objective 1: Title Explore ways to enhance and disseminate programs and resources that support workforce concerns in mental health, substance use and intellectual/developmental disability program areas

Goal 3, Objective 1, Target Completion Date Jun 30, 2025

Goal 3, Objective 1, Description Local and state survey and report data indicate that the primary concern for this job sector is the lack of affordable wages and compensation, particularly in relationship to the high level of responsibility and training that is required for workforce in these fields.

Continued partnership with local employment and training offices to disseminate appropriate trainings and job opportunities as they pertain to these service areas

Goal 3, Objective 2: Title Encourage and support agency policies that encompass holistic wellness of employees, allowing for increased flexibility

Goal 3, Objective 2, Target Completion Date Jun 30, 2025

Goal 3, Objective 2, Description Work with contract agencies administration as well as our Community Services Board and subcommittees to reframe the lens in which we view the day-to-day functioning of programs and agencies and possibilities to meet those needs in less traditional ways. The increased pressures of the economy, lack of available childcare are no longer a tenable paradigm for many individuals and families.

Goal 4

Goal 4: Title Prevention of ACES in the three disability areas programs and services

Goal 4: Target Completion Date Jun 30, 2025

Goal 4: Description https://www.health.ny.gov/statistics/brfss/reports/docs/adverse_childhood_experiences.pdf

<https://www.cdc.gov/violenceprevention/pdf/preventingACES.pdf>

Goal 4: OASAS? Yes Goal 4: OMH? Yes Goal 4: OPWDD? Yes

Goal 4: Need Addressed 1 Prevention

Goal 4: Need Addressed 2 Cross System Services

Goal 4: Need Addressed 3 Adverse Childhood Experiences

Goal 4, Objective 1: Title Work with local pediatric and medical providers to encourage the use of screening tools that assess for ACES, mental health and substance use in youth and adults

Goal 4, Objective 1, Target Completion Date Jun 30, 2025

Goal 4, Objective 1, Description Early identification of ACES leads to early intervention in ways families can address the impact of trauma. This can help create early referrals and overall resilience for long-term health.

https://www.kpwwashingtonresearch.org/application/files/7415/7618/7560/CCHE_ACEs_screening_lessons_12-2-19.pdf

Goal 4, Objective 2: Title Arrange for at least four additional local presentations of Adult and Youth Mental Health First Aid Community Training, including local school staff trainings

Goal 4, Objective 2, Target Completion Date Jun 30, 2025

Goal 4, Objective 2, Description Assist and support our local Council for Prevention as the primary training agency that provides Adult and Youth MHFA training in our community.

Goal 4, Objective 3: Title Continued implementation of the Systems of Care model and wraparound services

Goal 4, Objective 3, Target Completion Date

Goal 4, Objective 3, Description Systems of Care is a service delivery approach aimed at utilizing partnerships and providers into a coordinated network to best provide for the diverse needs of our community. Providers of services have specifically identified the need for this kind of process as well as additional wraparound services to support these needs.

Goal 5

Goal 5: Title Continued focus on housing and residential needs for those that access services within the three disability areas in our communities.

Goal 5: Target Completion Date Jun 30, 2025

Goal 5: Description Affordable housing options continue to be of paramount concern in our two-county region but particularly for those that require mental health, substance use and/or intellectual developmental disability services. Our local community-based organizations and services

Goal 5: OASAS? Yes Goal 5: OMH? Yes Goal 5: OPWDD? Yes

Goal 5: Need Addressed 1 Housing

Goal 5: Need Addressed 2 Cross System Services

Goal 5: Need Addressed 3 Residential Treatment Services

Goal 5, Objective 1: Title The Office of Community Services and the community services board will continue to support options to increase the number of affordable housing units.

Goal 5, Objective 1, Target Completion Date Jun 30, 2025

Goal 5, Objective 1, Description Expanding access to housing options that are safe, affordable and person-centered is a high priority in our community

Goal 5, Objective 2: Title Expand use and normalization of the Coordinated Entry process

Goal 5, Objective 2, Target Completion Date Jun 30, 2025

Goal 5, Objective 2, Description HUD now requires all CoC funded agencies to participate in a Coordinated Entry system to help allocate our community housing resources more effectively, based on the level of need and vulnerability of the individual or family in need of housing.

Goal 5, Objective 3: Title

Goal 5, Objective 3, Target Completion Date Jun 30, 2025

Goal 5, Objective 3, Description

Goal 6 (added 2025)

Goal 6 (2025): Title Reduce the number of individuals with a mental health diagnosis, SUD and/or intellectual/developmental disabilities who are involved with the criminal justice system.

Goal 6 (2025): Target Completion Date Jun 01, 2027

Goal 6 (2025): Description Over the past few years we have seen an increase in the number of individuals with a mental health diagnosis, SUD and/or intellectual/developmental disabilities who have become involved with the criminal justice system. The local County Correctional Facilities report these individuals comprise a majority of the individuals in their facilities. Also, our Counties have seen the highest numbers ever of individuals undergoing CPL 730 competency examinations; those being determined to be not competent to stand trial; and those being sent to State facilities for restoration of competency. The costs to the Counties for the competency restoration charges have reached an all-time high, creating an undue fiscal burden.

Goal 6 (2025): OASAS? Yes Goal 6 (2025): OMH? Yes Goal 6 (2025) OPWDD? Yes

Goal 6 (2025): Need Addressed 1 Forensics

Goal 6 (2025): Need Addressed 2

Goal 6 (2025): Need Addressed 3

Goal 6 (2025) Objective 1: Title Develop and implement a peer forensic diversion program.

Goal 6 (2025) Objective 1: Target Completion Date Dec 31, 2024

Goal 6 (2025) Objective 1: Description The Office of Community Services will support People USA in developing and implementing a peer forensic diversion program to divert individuals from involvement with the criminal justice system.



Update to 2024-2027 Goals and Objectives Warren/Washington County Office of Community Services

Robert York, Director of Community Services
yorkr@warrencountyny.gov

Goal 1	
Title	Strengthen Opportunities to Prevent Mental Health and Substance Use Disorders
Update	
OBJECTIVES	
Reduce the percentage of adults that report a depressive disorder	Ongoing
Reduce the percentage of adults that report poor mental health	Ongoing
Reduce and prevent substance use deaths and overdoses	Ongoing
Reduce self-inflicted hospitalizations and suicide	Ongoing
Advance community and provider education and awareness through AXIS and our CSB subcommittees and other various cross-systems committees to plan and coordinate services	Ongoing
OBJECTIVE UPDATES	

Goal 2	
Title	Increase access to flexible behavioral health and substance use services
Update	
OBJECTIVES	
Reduce the rate of suicide and self-harm in our two county region as well as offer supports to families who have experienced this loss	Ongoing
Continued coordination of crisis services and expansion of the mobile crisis services to a 24 hr/ 7 days a week model	Ongoing
Expand mobile crisis services to 24 hour/7 day a week model	Ongoing
Explore 911 diversion of non-emergency mental health related calls to Mobile Crisis	Ongoing
Develop school-based mental health services in at least one new school district/site	Ongoing
Expand the use of peer outreach services in both mental health and substance use program models	Ongoing
Complete two additional CIT trainings and help improve re-integration into the community for justice-involved individuals	Ongoing
Implement open-access model in outpatient mental health and substance use clinic treatment settings	Ongoing
OBJECTIVE UPDATES	

Goal 3	
Title	Explore workforce shortage solutions

Update	
OBJECTIVES	
Explore ways to enhance and disseminate programs and resources that support workforce concerns in mental health, substance use and intellectual/developmental disability program areas	Ongoing
Encourage and support agency policies that encompass holistic wellness of employees, allowing for increased flexibility	Ongoing
OBJECTIVE UPDATES	

Goal 4	
Title	Prevention of ACES in the three disability areas programs and services
Update	
OBJECTIVES	
Work with local pediatric and medical providers to encourage the use of screening tools that assess for ACES, mental health and substance use in youth and adults	Ongoing
Arrange for at least four additional local presentations of Adult and Youth Mental Health First Aid Community Training, including local school staff trainings	Ongoing
Continued implementation of the Systems of Care model and wraparound services	Ongoing
OBJECTIVE UPDATES	

Goal 5	
Title	Continued focus on housing and residential needs for those that access services within the three disability areas in our communities.
Update	
OBJECTIVES	
The Office of Community Services and the community services board will continue to support options to increase the number of affordable housing units.	Ongoing
Expand use and normalization of the Coordinated Entry process	Ongoing
OBJECTIVE UPDATES	



Office of Addiction
Services and Supports

Office of
Mental Health

Office for People With
Developmental Disabilities

2024 Needs Assessment Form Warren/Washington County Office of Community Services

Adverse Childhood Experiences Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Crisis Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Housing Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Adults Only

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Outpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Prevention Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Workforce Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes
Need description (Optional):

LGU Representative: Carrie Wright

Submitted for: Warren/Washington County Office of Community Services



2025 Needs Assessment Form Warren/Washington County Office of Community Services

Adverse Childhood Experiences Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Crisis Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Cross System Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Forensics Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): We are seeing an increasing number of individuals with mental health diagnoses, SUD and/or intellectual/developmental disabilities who are becoming involved with the criminal justice system. People USA is in the process of developing a diversion program, which we hope will reduce these numbers. Also, the number of individuals ordered for CPL 730 competency examination has significantly increased, as well as the number being found not competent to stand trial. This has created a significant financial burden to the Counties, as these costs are no longer shared with New York State. We will work with People USA to develop their diversion program in hopes that we can reverse these trends.

Housing Yes

Applies to OASAS? No

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Inpatient Treatment No

Applies to OASAS?

Applies to OMH?

Applies to OPWDD?

Need Applies to:

Do any of the Goals on the Goals and Objectives Form address this need?
Need description (Optional):

Outpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Prevention Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Residential Treatment Services Yes

Applies to OASAS? No

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Transition Age Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Transportation Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): Due to the rural nature of our Counties and the large geographical area, transportation needs arise, particularly for those who live outside of the higher population centers.

There are limited public transportation options outside of those areas. Also, those with limited economic resources face increased transportation needs due to the cost of obtaining, operating and maintaining a vehicle. For families of children and youth who are hospitalized or placed in out-of-home placements, there are transportation barriers as mentioned above, as these are primarily out-of-county admissions/placements.

Workforce Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Adults Only

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

LGU Representative: Robert York

Submitted for: Warren/Washington County Office of Community Services

Warren and Washington Counties Local Services Plan - Partner Agencies			
Sponsor Name	Agency Name	Program Name	Program Type
820 River St., Inc.	820 River St., Inc.	Baywood Center	OASAS-certified Outpatient Services
Addictions Care Center of Albany, Inc.	Addictions Care Center of Albany, Inc.	Men's Residence; Women's Residence	OASAS-certified Residential Services
Adirondack Community College/SUNY ADK	Adirondack Community College/SUNY ADK	Dwyer Veteran Peer2Peer	Outreach
Adirondack Health Institute	Adirondack Health Institute	Adirondack Health Institute SMH CMA	Specialty Mental Health Care Management
AIDS Council of Northeastern New York	AIDS Council of Northeastern New York	Alliance For Positive Health- Glens Falls SMH CMA	Specialty Mental Health Care Management
Albany Medical Center	Glens Falls Hospital	Behavioral Health Inpatient Unit	Inpatient Psychiatric Unit of a General Hospital
Albany Medical Center	Glens Falls Hospital	Emergency Consultation Service	Crisis Intervention
Albany Medical Center	Saratoga Hospital	Behavioral Health Inpatient Unit	Inpatient Psychiatric Unit of a General Hospital
Albany Medical Center	Saratoga Hospital	Emergency Consultation Service	Crisis Intervention
Albany Medical Center	Glens Falls Hospital	Glens Falls Hospital - HH CM	Health Home Care Management
Albany Medical Center	Glens Falls Hospital	Glens Falls Hospital - HH Non - Medicaid CM	Health Home Non-Medicaid Care Management
Albany Medical Center	Glens Falls Hospital	Glens Falls Hospital SMH CMA AOT	Specialty Mental Health Care Management
Albany Medical Center	Glens Falls Hospital	Health Home Care Management C And Y	Health Home Care Management
Behavioral Health Services North, Inc.	Behavioral Health Services North, Inc.	BHSN Warren County CCBHC Demonstration	Certified Community Behavioral Health Clinic (CCBHC)
Behavioral Health Services North, Inc.	Behavioral Health Services North, Inc.	Center for Wellbeing	Mental Health Outpatient Treatment and Rehabilitative Services (MHOTRS)
Behavioral Health Services North, Inc.	Behavioral Health Services North, Inc.	Family Support	Family Peer Support Services - Children And Family
Behavioral Health Services North, Inc.	Behavioral Health Services North, Inc.	Respite Services	Respite Services
Behavioral Health Services North, Inc.	Behavioral Health Services North, Inc.	Outpatient SUD Services	Outpatient SUD Services
Community, Work, and Independence, Inc.	Community, Work, and Independence, Inc.	Assisted Competitive Employment	Assisted Competitive Employment
Community, Work, and Independence, Inc.	Community, Work, and Independence, Inc.	Ongoing Integrated Supported Employment	Ongoing Integrated Supported Employment Services
Conifer Park	Conifer Park	Inpatient and Outpatient SUD Services	Inpatient and Outpatient SUD Services
Eden Center for Integrative Care	Eden Center for Integrative Care	Jail-Based Behavioral Health Services	Jail-Based Behavioral Health Services
Fort Hudson Home Care, Inc.	Fort Hudson Home Care, Inc.	Fort Hudson Home Care, Inc. SMH CMA	Specialty Mental Health Care Management
Four Winds Hospital	Four Winds Hospital	Inpatient Mental Health Services	Inpatient Mental Health Services
HCR Care Management, LLC	HCR Care Management, LLC	HCR Care Management SMH CMA	Specialty Mental Health Care Management
Hudson Headwaters Health Network	Hudson Headwaters Health Network	Hudson Headwaters Health Network	Specialty Mental Health Care Management
Hudson Headwaters Health Network	Hudson Headwaters Health Network	Hudson Headwaters Health Network SMH CMA	Specialty Mental Health Care Management
Liberty House Foundation, Inc.	Liberty House Foundation, Inc.	Advocacy Services	Advocacy/Support Services

Liberty House Foundation, Inc.	Liberty House Foundation, Inc.	Ongoing Integrated Supported Employment Services	Ongoing Integrated Supported Employment Services
Liberty House Foundation, Inc.	Liberty House Foundation, Inc.	Psychosocial Club	Psychosocial Club
New York State Office of Mental Health	Capital District Psychiatric Center	State Hospital In-patient Mental Health Services	State Hospital In-patient Mental Health Services
New York State Office of Addiction Services and Supports	New York State Office of Addiction Services and Supports	Various Services	Various Services
New York State Office for People with Developmental Disabilities	New York State Office for People with Developmental Disabilities	Various OPWDD Services	Various OPWDD Services
Northern Rivers Family Services, Inc.	Parsons Child and Family Center	Mobile Crisis Services	Mobile Crisis Services
Northern Rivers Family Services, Inc.	Parsons Child and Family Center	OMH-Certified Clinic Services (School-based)	OMH-Certified Clinic Services (School-based)
Northern Rivers Family Services, Inc.	Parsons Child and Family Center	Parsons Youth ACT Warren, Washington, Saratoga	Children and Youth Assertive Community Treatment
Northern Rivers Family Services, Inc.	Parsons Child and Family Center	Warren Washington ACT	Assertive Community Treatment (ACT)
PEOPLE: Projects to Empower and Organize the Psychiatrically Labeled, Inc	People, USA	1115 CORE Empowerment Services-Peer Supports	CORE Empowerment Services - Peer Supports
PEOPLE: Projects to Empower and Organize the Psychiatrically Labeled, Inc	People, USA	Advocacy/Support Services/Respite	Advocacy/Support Services/Respite
Primecare Medical, Inc.	Primecare Medical, Inc.	Jail-Based Behavioral Health Services	Jail-Based Behavioral Health Services
RISE Housing and Support Services, Inc.	RISE Housing and Support Services, Inc.	RISE Housing and Support Services SMH CMA (AOT)	Specialty Mental Health Care Management
Roman Catholic Diocese of Albany	Roman Catholic Diocese of Albany	Catholic Charities Care Coordination Services SMH CMA	Specialty Mental Health Care Management
WAIT House	WAIT House	Respite Services	Respite Services
Big Brothers/Big Sisters of the Southern Adirondacks	Big Brothers/Big Sisters of the Southern Adirondacks	Respite Services	Respite Services
Northern Rivers Family Services, Inc.	Northeast Parent and Child Society, Inc.	Respite Services	Respite Services
Captain Community Human Services, Inc.	Captain Community Human Services, Inc.	Respite Services	Respite Services
Vanderheyden, Inc.	Vanderheyden, Inc.	Respite Services	Respite Services
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Advocacy	Advocacy/Support Services
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Cooper St. Apartments	Supportive Single Room Occupancy (SP-SRO)
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	The Transportation Program	Transportation
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Transition Management Services	Transition Management Services
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH SH/Transformation Supp Housing - Comm Svcs	Supportive Housing
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH SH/Warren Washington County PC Long Stay - Comm Svcs	Supportive Housing
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH/Genesis Community Residence	Congregate/Treatment

Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren Washington Association for Mental Health SMH CMA (AOT)	Specialty Mental Health Care Management
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren Washington Association for Mental Health, Inc.	Specialty Mental Health Care Management
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH - CSS Psychosocial	Psychosocial Club
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH - HH CM	Health Home Care Management
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH - HH NonMed CM	Health Home Non-Medicaid Care Management
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH - Non Medicaid CC	Non-Medicaid Care Coordination
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH / Supported Housing - Comm. Svcs	Supportive Housing
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH Youth Health Home Care Management	Health Home Care Management
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Work Program	Work Program
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Caleo Counseling Services	Washington
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH/Community Living Apartments	Washington
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH/MRT SH Warren-Wash Counties - Comm Svcs	Washington
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH/Pearl Street Residence	Washington
Capital District DDSO	Capital District DDSO	Various OPWDD Services	Various OPWDD Services
WWAARC, Inc.	WWAARC, Inc.	Various OPWDD Services	Various OPWDD Services
Center for Disability Services, Inc.	Prospect Center	Various OPWDD Services	Various OPWDD Services
LifePlan CCO NY, LLC	LifePlan CCO NY, LLC	OPWDD Care Coordination	OPWDD Care Coordination
Mountain Lake Services	Mountain Lake Services	Various OPWDD Services	Various OPWDD Services
Warren/Hamilton Office for the Aging	Warren/Hamilton Office for the Aging	Various Services	Various Services
AIM Services, Inc.	AIM Services, Inc.	Various OPWDD Services	Various OPWDD Services
Support-Link, Inc.	Support-Link, Inc.	Various Services	Various Services
Care Design NY, Inc.	Care Design NY, Inc.	OPWDD Care Coordination	OPWDD Care Coordination
Tri-County Care, Inc.	Tri-County Care, Inc.	OPWDD Care Coordination	OPWDD Care Coordination