



Goals and Objectives 2024-2027 Lewis County Community Services

Patricia Fralick, DCS
(patriciafralick@lewiscounty.ny.gov)

Goal 1

Goal 1: Title Attract and retain qualified workforce

Goal 1: Target Completion Date Jul 01, 2026

Goal 1: Description Review and revise the workforce strategic plan developed pre COVID

Goal 1: OASAS? Yes Goal 1: OMH? Yes Goal 1: OPWDD? Yes

Goal 1: Need Addressed 1 Workforce

Goal 1: Need Addressed 2

Goal 1: Need Addressed 3

Goal 1, Objective 1: Title Review and revise workforce 2021 strategic plan

Goal 1, Objective 1, Target Completion Date Dec 01, 2023

Goal 1, Objective 1, Description Using the CSB subcommittees membership, update the strategic plan

Goal 1, Objective 2: Title Advocate for a certificate program for direct support care staff at local college

Goal 1, Objective 2, Target Completion Date Jul 01, 2024

Goal 1, Objective 2, Description Work with OPWDD and a local college to offer a certificate program for direct support care staff

Goal 1, Objective 3: Title Implement the revised workforce strategic plan

Goal 1, Objective 3, Target Completion Date Jul 01, 2025

Goal 1, Objective 3, Description Working with our contract agencies support them in implementing the identified strategies

Goal 1, Objective 4: Title Track data

Goal 1, Objective 4, Target Completion Date Dec 01, 2023

Goal 1, Objective 4, Description Identify and collect identified data to monitor results of implemented activities and outcomes

Goal 2

Goal 2: Title Reduce stigma

Goal 2: Target Completion Date Jul 01, 2025

Goal 2: Description Develop and implement strategies geared to educate and inform the community about behavioral health, recovery, treatment.

Goal 2: OASAS? Yes Goal 2: OMH? Yes Goal 2: OPWDD? Yes

Goal 2: Need Addressed 1 Other

Goal 2: Need Addressed 2 Housing

Goal 2: Need Addressed 3 Refugees and immigrants

Goal 2, Objective 1: Title Public Service Announcement campaign

Goal 2, Objective 1, Target Completion Date Jul 01, 2024

Goal 2, Objective 1, Description Develop a Substance Use public service campaign using social media, video shorts from the perspective of those impacted by substance use

Goal 2, Objective 2: Title Develop cross system consistent messaging

Goal 2, Objective 2, Target Completion Date Jul 01, 2024

Goal 2, Objective 2, Description Using the subcommittee membership develop material to be used by agencies, coalitions, and local community-based organizations, to educate our residents about behavioral health and recovery

Goal 3

Goal 3: Title Development of a data informed multiyear Suicide Prevention strategy

Goal 3: Target Completion Date Jul 01, 2026

Goal 3: Description Improving understanding of currently available data will enhance the ability to create a multi-year strategy addressing the suicide prevention needs in the county.

Goal 3: OASAS? No Goal 3: OMH? Yes Goal 3: OPWDD? No
Goal 3: Need Addressed 1 Other
Goal 3: Need Addressed 2 Crisis Services
Goal 3: Need Addressed 3 Workforce

Goal 3, Objective 1: Title Data Sources
Goal 3, Objective 1, Target Completion Date Jul 01, 2024
Goal 3, Objective 1, Description Identify sources of suicide-related data at the local, state and federal level

Goal 3, Objective 2: Title Reporting structure
Goal 3, Objective 2, Target Completion Date Jul 01, 2024
Goal 3, Objective 2, Description Create a quarterly report using the current data sources and distribute it to identified stakeholders.

Goal 3, Objective 3: Title Identify other relevant data
Goal 3, Objective 3, Target Completion Date Jul 01, 2024
Goal 3, Objective 3, Description Reach out to other possible sources of data for regular statistics

Goal 4

Goal 4: Title Crisis services
Goal 4: Target Completion Date Jul 01, 2026
Goal 4: Description Ensure the crisis care continuum services, both current and future are effectively working together and meeting the county's needs.
Goal 4: OASAS? Yes Goal 4: OMH? Yes Goal 4: OPWDD? Yes
Goal 4: Need Addressed 1 Crisis Services
Goal 4: Need Addressed 2 Respite
Goal 4: Need Addressed 3 Transportation

Goal 4, Objective 1: Title Support the ACT team implementation within the county
Goal 4, Objective 1, Target Completion Date Jan 01, 2024
Goal 4, Objective 1, Description ACT team program orientation and training for local providers

Goal 4, Objective 2: Title Ensure timely and accurate communication between crisis related services.
Goal 4, Objective 2, Target Completion Date Jul 01, 2024
Goal 4, Objective 2, Description Convene crisis services leadership to review service delivery, communications, and reporting quarterly

Goal 4, Objective 3: Title Pursue other crisis services opportunities.
Goal 4, Objective 3, Target Completion Date
Goal 4, Objective 3, Description Working with OMH and neighboring counties, assess current needs while exploring other opportunities looking to ensure county crisis needs are met, and resources are being used efficiently.

Goal 5

Goal 5: Title Use of Opioid Litigation and Abatement funds
Goal 5: Target Completion Date Jul 01, 2026
Goal 5: Description Development of a multi-year data-informed plan for the utilization of the funds.
Goal 5: OASAS? Yes Goal 5: OMH? Yes Goal 5: OPWDD? No
Goal 5: Need Addressed 1 Other
Goal 5: Need Addressed 2 Crisis Services
Goal 5: Need Addressed 3 Cross System Services

Goal 5, Objective 1: Title Convene a diverse stakeholder group
Goal 5, Objective 1, Target Completion Date Jan 01, 2024
Goal 5, Objective 1, Description Identify stakeholders to meet regularly with the purpose of developing a data-informed plan to use the funds over the course of the funding period

Goal 5, Objective 2: Title Monitor strategy outcomes
Goal 5, Objective 2, Target Completion Date Jul 01, 2025
Goal 5, Objective 2, Description Monitor outcomes of the interventions funded by the dollars.

Goal 5, Objective 3: Title
Goal 5, Objective 3, Target Completion Date Jul 01, 2025
Goal 5, Objective 3, Description

Goal 6

Goal 6: Title Improve transportation options for clients

Goal 6: Target Completion Date Jul 01, 2026
Goal 6: Description Continue to work with agencies and the Lewis County Planning Department to improve transportation options for residents
Goal 6: OASAS? Yes Goal 6: OMH? Yes Goal 6: OPWDD? Yes
Goal 6: Need Addressed 1 Transportation
Goal 6: Need Addressed 2 Crisis Services
Goal 6: Need Addressed 3 Cross System Services

Goal 6, Objective 1: Title Build additional capacity in the transportation system
Goal 6, Objective 1, Target Completion Date Jul 01, 2025
Goal 6, Objective 1, Description Continue to participate in the county planning department transportation task force

Goal 7

Goal 7: Title Improve access to affordable housing
Goal 7: Target Completion Date Jul 01, 2026
Goal 7: Description Increase access to affordable housing for residents with behavioral health concerns
Goal 7: OASAS? Yes Goal 7: OMH? Yes Goal 7: OPWDD? Yes
Goal 7: Need Addressed 1 Housing
Goal 7: Need Addressed 2 Respite
Goal 7: Need Addressed 3 Other

Goal 7, Objective 1: Title Educate the community about behavioral health and social determinants of care
Goal 7, Objective 1, Target Completion Date Jul 01, 2025
Goal 7, Objective 1, Description Develop a media campaign to include public forums, use social media, and focus groups to help educate the local community using accurate information about behavioral health and recovery

Goal 7, Objective 2: Title Support agencies in their pursuit of housing options
Goal 7, Objective 2, Target Completion Date Jul 01, 2025
Goal 7, Objective 2, Description Organize agencies, housing authority, and county government as we continue to follow through with current initiatives and seek out new opportunities.

Goal 8

Goal 8: Title Increase utilization and access to respite services
Goal 8: Target Completion Date Jul 01, 2026
Goal 8: Description Working with OPWDD, OMH and the developmental disability and mental health subcommittee, increase utilization of current respite services and monitor the system for other respite related opportunities.
Goal 8: OASAS? Yes Goal 8: OMH? Yes Goal 8: OPWDD? Yes
Goal 8: Need Addressed 1 Respite
Goal 8: Need Addressed 2 Crisis Services
Goal 8: Need Addressed 3 Cross System Services

Goal 8, Objective 1: Title Educate the community about respite service delivery
Goal 8, Objective 1, Target Completion Date Jul 01, 2024
Goal 8, Objective 1, Description Develop patient and family education material to inform clients and families about services, how to access, and who to contact

Goal 8, Objective 2: Title New respite opportunities
Goal 8, Objective 2, Target Completion Date Jul 01, 2024
Goal 8, Objective 2, Description Working with agencies and tri-county leaders, identify new opportunities to provide respite services to clients and families

Goal 9

Goal 9: Title Meeting the behavioral health needs of refugees and immigrants
Goal 9: Target Completion Date Jul 01, 2028
Goal 9: Description Ensure the behavioral health community is prepared to effectively meet the needs of refugees and immigrants
Goal 9: OASAS? Yes Goal 9: OMH? Yes Goal 9: OPWDD? Yes
Goal 9: Need Addressed 1 Refugees and immigrants
Goal 9: Need Addressed 2 Crisis Services
Goal 9: Need Addressed 3 Transportation

Goal 9, Objective 1: Title Education
Goal 9, Objective 1, Target Completion Date Jul 01, 2025
Goal 9, Objective 1, Description Seek assistance from refugees and immigrants' subject matter experts for researched best practices on working with other cultures

Goal 9, Objective 2: Title Training

Goal 9, Objective 2, Target Completion Date Jul 01, 2025

Goal 9, Objective 2, Description Organize and offer training to the behavioral health agencies on culture and diversity

Goal 9, Objective 3: Title Client education material

Goal 9, Objective 3, Target Completion Date Jul 01, 2025

Goal 9, Objective 3, Description Research, develop, and obtain client-related material (social media, agencies forms, client education) to assist in meeting the needs of refugees and immigrants.

Goal 9, Objective 4: Title Access to interpreters

Goal 9, Objective 4, Target Completion Date Jul 01, 2024

Goal 9, Objective 4, Description Research, develop, and distribute a list of interpreters to behavioral health agencies, community-based organizations and county departments



Update to 2024-2027 Goals and Objectives Lewis County Community Services

Anna Platz, Deputy Director
annaplatz@lewiscounty.ny.gov

Goal 1	
Title	Attract and retain qualified workforce
Update	[Update title]: Work with community partners to develop innovative strategies that address our behavioral healthcare workforce needs. [Add]: OASAS?: Yes [Update description]: Think outside of the box to attract and retain a qualified behavioral healthcare workforce.
OBJECTIVES	
Review and revise workforce 2021 strategic plan	N/A
Advocate for a certificate program for direct support care staff at local college	Complete
Implement the revised workforce strategic plan	N/A
Track data	N/A
OBJECTIVE UPDATES	
[Add]: Goal 1, Objective 1: Title: 1115 Waiver. July 01, 2026. Description: Capitalize on the workforce-specific funding included in the 1115 Waiver.	
[Add]: Goal 1, Objective 2: Title Develop a behavioral healthcare workforce pipeline. July 01, 2026. Description: Work with FDRHPO and Lewis County schools to introduce behavioral healthcare as a potential career path through MASH Camp, speaking engagements and career fairs.	
[Add]: Goal 1, Objective 3: Title Economic development partnership. July 01, 2026 Description Collaborate with Naturally Lewis to market vacant Lewis County positions to those who may have pursued their degree elsewhere.	
Goal 1, Objective 4: Title Advocate for a certificate program for direct support care staff at local college. July 01, 2024 Description: Work with OPWDD and a local college to offer a certificate program for direct support care staff. Completed July 1, 2024	

Goal 2	
Title	Reduce stigma
Update	OASAS: Yes Remove "Refugees and immigrants" from "Need Addressed"
OBJECTIVES	
Public Service Announcement campaign	Ongoing
Develop cross system consistent messaging	Ongoing
OBJECTIVE UPDATES	
#1 - Public Service Announcement (PSA) Campaign. July 1, 2025. Develop a substance use public service campaign using social media and video shorts from the perspective of those impacted by substance use.	
[Add]: #2: Public Service Announcement (PSA) campaign. July 1, 2025. Develop a public service campaign focused on the housing crisis in Lewis County.	
#2 -[Change to #3]: Develop cross system consistent messaging. July 1, 2025. Using the subcommittee membership, develop and distribute materials to community partners that use consistent and plain language to describe behavioral health and recovery resources.	

Goal 3

Title	Development of a data informed multiyear Suicide Prevention strategy	
Update	[Change Title]: Provide technical assistance and support to prevention-focused coalitions. [Change description]: Support the Lewis County Suicide Prevention and UP! Coalitions as they implement their strategic plans and improve their understanding of currently available data within the county. OASAS: Yes OMH: Yes OPWDD: No Need addressed (1): Other (Suicide Prevention) Need Addressed (2): Prevention	
OBJECTIVES		
Data Sources		N/A
Reporting structure		N/A
Identify other relevant data		N/A
OBJECTIVE UPDATES		
[Remove] #1: Data Sources		
[Remove] #2: Reporting structure		
[Remove] #3: Identify other relevant data		
[Add] #1 - Strategic Plan. July 1, 2024. Participate in the planning and implementation of Lewis County Suicide Prevention and UP! Coalition's strategic plans.		
[Add] #2 - Data sources and reporting structure. July 1, 2026. Identify sources of suicide and binge drinking-related data at the local, state and federal levels and ensure that they are being shared accurately and consistently with relevant stakeholders.		
[Add] #3 - Suicide and/or Opioid Fatality Review Team. July 1, 2025. Begin initial discussions about what a Suicide and/or Opioid Fatality Review Team could look like in Lewis County.		

Goal 4		
Title	Crisis services	
Update	OASAS: Yes	
OBJECTIVES		
Support the ACT team implementation within the county		Ongoing
Ensure timely and accurate communication between crisis related services.		Ongoing
Pursue other crisis services opportunities.		N/A
OBJECTIVE UPDATES		
#1 - Support the Assertive Community Treatment (ACT) team implementation within the county. Update target completion date to January 1, 2025		
#2 - Update target completion date to July 1, 2026.		
#3 - Remove		

Goal 5		
Title	Use of Opioid Litigation and Abatement funds	
Update	[Update Title]: Opioid Litigation and Abatement Funds OASAS: Yes	

OBJECTIVES	
Convene a diverse stakeholder group	Complete
Monitor strategy outcomes	Ongoing
OBJECTIVE UPDATES	
#2 - Monitor implementation of the opioid litigation fund utilization plan developed by the stakeholder group. *Keep target completion date and description the same.	

Goal 6	
Title	Improve transportation options for clients
Update	[Change Title]: Social Determinants of Health Target Completion Date: July 1, 2026 Desc: Work with community partners to address the needs of Lewis County residents living in instability. OASAS: Yes OMH: Yes OPWDD: Yes
OBJECTIVES	
Build additional capacity in the transportation system	["]
OBJECTIVE UPDATES	
[Update Title and Description] #1 - Build additional capacity in the transportation system for residents with behavioral health concerns. Target completion date - July 1, 2025. Description - Continue to participate in the Transportation Task Force organized by the Lewis County Planning Department.	
[Add New Objective]: Support agencies in their pursuit of housing options for residents with behavioral health concerns. Jul 01, 2025. Description: Organize agencies, housing authority, and county government as we continue to follow through with current initiatives and seek out new opportunities.	

Goal 7	
Title	Improve access to affordable housing
Update	Remove entire goal and objectives.
OBJECTIVES	
Educate the community about behavioral health and social determinants of care	["]
Support agencies in their pursuit of housing options	["]
OBJECTIVE UPDATES	
#1 Remove Objective	
#2 Remove Objective	

Goal 8	
Title	Increase utilization and access to respite services
Update	[Update Title]: Increase understanding, utilization and access to OPWDD and respite services. Target Completion Date: July 1, 2026 Description: There have been significant changes in the OPWDD and respite worlds. The DD Subcommittee would like to increase the community's awareness of existing resources. OASAS: Yes OMH: Yes OPWDD: Yes
OBJECTIVES	

Educate the community about respite service delivery	Ongoing
New respite opportunities	Ongoing
OBJECTIVE UPDATES	
#1 - Educate professionals about OPWDD and respite service delivery. Target completion date- July 1, 2026. Description - Work with CSE chairs, DSS caseworkers, NRCIL staff, and others serving in similar community roles, to educate them on these services and the process for accessing them.	
#2 - Educate the community about OPWDD and respite opportunities. Target completion date - July 1, 2026. Description - Ensure community resources like 211, the Community Schools website and Community Resource Guide (Lewis County Office for the Aging) are accurate and up to date, then host community forums about what the services are and how to go about getting them.	

Goal 9	
Title	Meeting the behavioral health needs of refugees and immigrants
Update	Remove goal and all objectives.
OBJECTIVES	
Education	["]
Training	["]
Client education material	["]
Access to interpreters	["]
OBJECTIVE UPDATES	
#1 Remove Objective	
#2 Remove Objective	
#3 Remove Objective	
#4 Remove Objective	



2024 Needs Assessment Form Lewis County Community Services

Crisis Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Housing Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Inpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): There are no inpatient facilities within Lewis County. Anecdotal information from the 9.39 hospitals in the neighboring county, indicates high utilization and the need to send people to other facilities. The LGU has devoted resources to the SPOA process in an attempt to identify children and family needs sooner in the hopes to reduce the need for higher levels of care

Refugees and Immigrants Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Respite Yes

Applies to OASAS? No

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Transition Age Services No

Applies to OASAS?

Applies to OMH?

Applies to OPWDD?

Need Applies to:

Do any of the Goals on the Goals and Objectives Form address this need?

Need description (Optional):

Transportation Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Workforce Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

suicide prevention Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Stigma Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Opioid Litigation and Abatement funding Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

LGU Representative: Patricia Fralick

Submitted for: Lewis County Community Services



2025 Needs Assessment Form Lewis County Community Services

Crisis Services Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Housing Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Inpatient Treatment Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): There are no inpatient facilities within Lewis County. Anecdotal information from the 9.39 hospitals in the neighboring county, indicates high utilization and the need to send people to other facilities. The LGU has devoted resources to the SPOA process in an attempt to identify children and family needs sooner in the hopes to reduce the need for higher levels of care

Prevention Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Respite Yes

Applies to OASAS? No

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Transportation Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Workforce Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Suicide Prevention Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Stigma Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Opioid Litigation and Abatement funding Yes

Applies to OASAS? Yes

Applies to OMH? Yes

Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

LGU Representative: Patricia Fralick

Submitted for: Lewis County Community Services

Agency Name	Program Name	Program Type Name
AIDS Community Resources, Inc.	ACR Health SMH CMA	Specialty Mental Health Care Management
Credo Comm. Center F/T Treatment of Addiction	Credo Community Center SMH CMA	Specialty Mental Health Care Management
Harrisville CSD HCR Care Management, LLC	MindUP HCR Care Management SMH CMA	School Mental Health Program Specialty Mental Health Care Management
Lewis County Community Services Lewis County Community Services	CSS Core Expanded Community Support - Child/Youth	Monitoring and Evaluation, CSS Single Point of Access (SPOA)
Lewis County Community Services Lewis County Community Services	Expanded Community Support Adult LGU Administration	Single Point of Access (SPOA) Local Governmental Unit (LGU) Administration
Lewis County Community Services	Medication Grant Program Administration	Local Governmental Unit (LGU) Administration - OMH Reinvestment and Medication Grant Program (MGP)
North Country Transitional Living Servs, Inc.	Behavioral Health and Wellness Center	Mental Health Outpatient Treatment and Rehabilitative Services (MHOTRS)
North Country Transitional Living Servs, Inc. North Country Transitional Living Servs, Inc. North Country Transitional Living Servs, Inc.	Client Transportation Crisis Intervention Health Home C&Y Non Medicaid Care Management	Transportation Crisis Intervention Health Home Care Management Service Dollars
North Country Transitional Living Servs, Inc.	NCTLS - HH NonMed CM	Health Home Non-Medicaid Care Management
North Country Transitional Living Servs, Inc. North Country Transitional Living Servs, Inc.	NCTLS - HHCM NCTLS - HHCM SD	Health Home Care Management Health Home Care Management Service Dollars
North Country Transitional Living Servs, Inc.	NCTLS Supp Housing/Lewis County Supp Housing-Comm.Svcs	Supportive Housing
North Country Transitional Living Servs, Inc.	NCTLS Supp Housing/MRT SH Lewis Co. - Comm Svcs	Supportive Housing
North Country Transitional Living Servs, Inc.	NCTLS Supp Housing/RCE SH Lewis Cty - Comm Svcs	Supportive Housing

North Country Transitional Living Servs, Inc. North Country Transitional Living Servs, Inc.	Non-Medicaid Care Coordination North Country Transitional Living Services, Inc. SMHCMA (AOT)	Non-Medicaid Care Coordination Specialty Mental Health Care Management
North Country Transitional Living Servs, Inc. Northern Regional Center for Independent Living	Single Point of Access Adult BH HCBS Empowerment Services	Single Point of Access (SPOA) CORE Empowerment Services - Peer Supports
Northern Regional Center for Independent Living Northern Regional Center for Independent Living	Adult BH HCBS Habilitation Adult BH HCBS Ongoing Support	Adult BH HCBS Habilitation Adult BH HCBS Ongoing Supported Employment (OSE)
Northern Regional Center for Independent Living	Adult BH HCBS Ongoing Support and Training	CORE Family Support and Training (FST)
Northern Regional Center for Independent Living Northern Regional Center for Independent Living	Adult BH HCBS Pre-Vocational Services Adult BH HCBS Psychosocial Rehabilitation	Adult BH HCBS Pre-Vocational Services CORE Psychosocial Rehabilitation (PSR)
Northern Regional Center for Independent Living	CFTSS Family Peer Support Services	CFTSS: Family Peer Support Services (FPSS)
Northern Regional Center for Independent Living Northern Regional Center for Independent Living	CFTSS Youth Peer Support and Training Family Support Services	CFTSS: Youth Peer Support (YPS) Family Peer Support Services - Children & Family
Northern Regional Center for Independent Living Northern Regional Center for Independent Living Northern Regional Center for Independent Living Northern Regional Center for Independent Living Northern Regional Center for Independent Living Northern Regional Center for Independent Living Northern Regional Center for Independent Living NYS ARC Oneida-Lewis County Chapter	Lewis County Advocacy Lewis County Resource Library MICA NRCIL Outreach Program Psychosocial Club Recovery Center Transition Ongoing Integrated Supported Employment	Advocacy/Support Services Self-Help Programs Transition Management Services Outreach Psychosocial Club Recovery Center MICA Network Ongoing Integrated Supported Employment Services
The Children's Home of Jefferson County	Children's Home of Jefferson County SMH CMA	Specialty Mental Health Care Management